# UNITED STATES SECURITIES AND EXCHANGE COMMISSION <br> WASHINGTON, D.C. 20549 

## FORM 8-K

## CURRENT REPORT

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934
Date of Report (Date of earliest event reported): February 27, 2023
ARKO

## ARKO Corp.

(Exact name of Registrant as Specified in Its Charter)

Delaware<br>(State or Other Jurisdiction<br>of Incorporation)

| 001-39828 <br> (Commission File Number) | 85-2784337 <br> (IRS Employer <br> Identification No.) |
| :---: | :---: |
|  |  |
|  | 23227-1150 <br> (Zip Code) |

Registrant's Telephone Number, Including Area Code: (804) 730-1568
(Former Name or Former Address, if Changed Since Last Report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:
$\square \quad$ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
$\square \quad$ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
$\square$ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
$\square$ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))
Securities registered pursuant to Section 12(b) of the Act:

| Title of each class | Trading | Name of each exchange on which registered |
| :---: | :---: | :---: |
| Common Stock, $\$ 0.0001$ par value per share | ARKO | The NASDAQ Stock Market LLC |
| Warrants, each warrant exercisable for one share of Common | ARKOW | The NASDAQ Stock Market LLC |

$$
\text { Stock at an exercise price of } \$ 11.50
$$

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§ 230.405 of this chapter) or Rule 12 b - 2 of the Securities Exchange Act of 1934 (§ 240.12b-2 of this chapter).

Emerging growth company $\square$
If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

## Item 2.02 Results of Operations and Financial Condition.

On February 27, 2023, ARKO Corp., a Delaware corporation (the "Company"), issued a press release announcing its financial results for the year and quarter ended December 31, 2022. A copy of the press release is furnished as Exhibit 99.1 to this Current Report on Form 8-K and is incorporated by reference into this Item 2.02.

## Item 7.01 Regulation FD Disclosure.

The information contained in Item 2.02 of this Current Report on Form 8-K is incorporated by reference into this Item 7.01.
On February 27, 2023, the Company posted slides to be used in its earnings presentation for the year and quarter ended December 31, 2022 on its website at https://www.arkocorp.com/company-information/presentations. The information contained on or accessible through the Company's website is not a part of, and is not incorporated by reference in, this Current Report on Form 8-K.

The information contained in this Current Report on Form 8-K, including Exhibit 99.1 furnished herewith, is being furnished and shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended ("Exchange Act"), or otherwise subject to the liabilities of that Section and shall not be incorporated by reference into any filing under the Securities Act of 1933, as amended, or the Exchange Act except to the extent expressly stated in such filing.

## Item 9.01 Financial Statements and Exhibits.

(d) Exhibits.

| Exhibit <br> Number |  |
| :--- | :--- |
| 99.1 |  |
| 104 |  |

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

ARKO CORP.
Date: February 27, 2023

By: /s/ Arie Kotler
Name: Arie Kotler
Title: Chairman, President and Chief Executive Officer

## Operating Income of $\mathbf{\$ 1 6 7}$ Million Compared to $\mathbf{\$ 1 4 2 . 1}$ in 2021, $\mathbf{\$ 3 3 . 7}$ Million in Q4 2022 Compared to $\mathbf{\$ 2 8 . 4}$ Million in Q4 2021; Net Income of $\mathbf{\$ 7 2 . 0}$ Million Compared to \$59.4 Million in 2021, \$12.86 Million in Q4 2022 Compared to \$12.93 Million in Q4 2021

## Full Year Adjusted EBITDA of \$301.1 Million, Compared to \$256.6 in 2021, Q4 2022 Adjusted EBITDA of \$72.4 Million Compared to \$58.4 Million Q4

 2021ARKO Corp. (Nasdaq: ARKO) ("ARKO" or the "Company"), a Fortune 500 company and one of the largest convenience store operators in the United States, today announced financial results for the quarter and year ended December 31, 2022.

## Fourth Quarter and Full Year 2022 Key Highlights ${ }^{1}$

-Operating income for the quarter was $\$ 33.7$ million, compared to $\$ 28.4$ million in the prior year quarter. For the year, operating income was \$167.0 million, compared to \$142.1 million in 2021.

- Net income for the quarter was $\$ 12.86$ million, compared to $\$ 12.93$ million in the prior year period. Net income for the year was $\$ 72.0$ million, compared to $\$ 59.4$ million for the prior year.
-Adjusted EBITDA was $\$ 72.4$ million for the quarter, compared to $\$ 58.4$ million in the prior year period. For the year, Adjusted EBITDA was $\$ 301.1$ million, compared to $\$ 256.6$ million in 2021.
-Completed two accretive acquisitions, marking 22 acquisitions closed since 2013: Certain assets of Quarles Petroleum, Incorporated ("Quarles"); and the equity of Pride Convenience Holdings LLC ("Pride"). Announced two pending acquisitions to acquire the assets of Transit Energy Group LLC ("TEG") and WTG Fuels Holdings LLC ("WTG").
-Same store merchandise sales excluding cigarettes increased $4.3 \%$ for the quarter and $2.6 \%$ for the year compared to the prior year periods and increased $9.2 \%$ on a two-year stack basis for the quarter and $7.4 \%$ for the year.
-Merchandise margin increased 50 basis points to $30.5 \%$ for the fourth quarter, and 110 basis points for the full year.
-Merchandise revenue for the year was $\$ 1.65$ billion, an increase of $\$ 31.2$ million compared to 2021. Merchandise revenue for the fourth quarter was $\$ 403.1$ million, an increase of $\$ 7$ million compared to the prior year period.
-Retail fuel gross profit increased $16.3 \%$ for the fourth quarter to $\$ 104.3$ million and increased $19.0 \%$ for the year to $\$ 416.2$ million.
-ARKO Corp.'s Board of Directors declared a quarterly dividend of $\$ 0.03$ per share of common stock.
"ARKO had another excellent year in 2022, with strong performance that highlights our strength as a convenience retailer, with a clear strategy that has continued to drive growth in our business," said Arie Kotler, Chairman, President and Chief Executive Officer of ARKO. "Our core convenience store business performed very well as the many initiatives undertaken this year matured. We successfully pursued
accretive acquisitions, closing two, with two more slated to close in the first half of the year. We are focused on disciplined capital allocation, enhancing stores, building value for our customers through multiple initiatives, and pursuing strategic acquisitions. With our strong cash flow and balance sheet, I have confidence that we can continue to execute and create stockholder value over the long-term."
${ }^{1}$ Same store merchandise sales increase on a two-year stack basis is the same store merchandise sales increase in the current year added to the same store merchandise sales increase in the prior year period. This measure may be helpful to improve the understanding of trends in periods that are affected by variations in prior year growth rates. See also Use of Non-GAAP Measures below.


## Fourth Quarter and Full Year 2022 Segment Highlights

## Retail


${ }^{1}$ Same store is a common metric used in the convenience store industry. We consider a store a same store beginning in the first quarter in which the store had a full quarter of activity in the prior year. Refer to Use of Non-GAAP Measures below for discussion of this measure.
${ }^{2}$ Calculated as fuel revenue less fuel costs divided by fuel gallons sold; excludes the estimated fixed margin or fixed fee paid to GPMP for the cost of fuel.
${ }^{3}$ Calculated as merchandise revenue less merchandise costs.
${ }^{4}$ Calculated as merchandise contribution divided by merchandise revenue.

For the fourth quarter, retail fuel profitability (excluding intercompany charges by the Company's wholesale fuel distribution subsidiary, GPM Petroleum LP ("GPMP")) increased approximately $\$ 14.6$ million to $\$ 104.3$ million, and, for the full year, increased $\$ 66.3$ million to $\$ 416.2$ million, both compared to the prior year periods. Strong fuel margin capture of 41.4 cents per gallon increased $23.6 \%$ for the fourth quarter and increased $22.8 \%$ to 41.4 cents per gallon for the full year compared to the prior year periods. There was an increase in same store fuel profit of $\$ 11.3$ million for the quarter, and an increase of $\$ 47.4$ million for the year (excluding intercompany charges by GPMP).

Same store merchandise sales excluding cigarettes increased $4.3 \%$ for the quarter and $2.6 \%$ for the year and increased on a two-year stack basis by $9.2 \%$ for the quarter and $7.4 \%$ for the year. Total merchandise contribution increased $\$ 3.9$ million, or $3.3 \%$ for the quarter, with merchandise margin increasing 50 basis points compared to the prior year quarter. For the year, total merchandise
contribution increased $\$ 28.3$ million, or $6.0 \%$ compared to the prior year. Merchandise margin increased approximately 110 basis points to $30.4 \%$ for the year as a result of favorable changes in sales mix.

## Wholesale

|  | For the Three Months Ended December 31, |  | For the Year Ended December 31, |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2022 | 2021 | 2022 | 2021 |
|  | (in thousands) |  |  |  |
| Fuel gallons sold - fuel supply locations | 182,871 | 200,794 | 746,513 | 814,628 |
| Fuel gallons sold - consignment agent locations | 40,921 | 40,546 | 156,059 | 163,391 |
| Fuel margin, cents per gallon ${ }^{1}$ - fuel supply locations | 6.2 | 6.5 | 6.8 | 5.8 |
| Fuel margin, cents per gallon ${ }^{1}$ - consignment agent locations | 26.8 | 27.2 | 30.2 | 25.4 |

${ }^{1}$ Calculated as fuel revenue less fuel costs, divided by fuel gallons sold; excludes the estimated fixed margin or fixed fee paid to GPMP for the cost of fuel.

Wholesale fuel contribution (excluding intercompany charges by GPMP) decreased approximately $\$ 1.8$ million for the quarter, and increased approximately $\$ 9.7$ million for the full year.

Fuel contribution from fuel supply locations (excluding intercompany charges by GPMP) decreased by $\$ 1.7$ million for the quarter, primarily due to a $\$ 0.9$ million fee recognized as income in the fourth quarter of 2021 in connection to the termination of several fuel supply contracts with independent dealers, which we did not record in the fourth quarter of 2022, and lower volumes. For the year, fuel contribution from fuel supply locations (excluding intercompany charges by GPMP) increased by $\$ 4.2$ million, and fuel margin increased compared to 2021 primarily due to greater prompt pay discounts related to higher fuel costs, greater fuel rebates, and contribution from the Quarles acquisition.

Fuel contribution from consignment agent locations (excluding intercompany charges by GPMP) decreased approximately \$0.1 million for the quarter and increased $\$ 5.5$ million for the year. For the quarter, the decrease was due to fuel margin declining $\$ 0.4$ cents compared to the prior year period, with contributions from the Quarles acquisition offsetting the decline. For the year, the increase was due to an increase in fuel margin of 4.8 cents per gallon due to greater prompt pay discounts related to higher fuel costs, greater fuel rebates, improved rack to retail margins and contribution from the Quarles acquisition, which was offset by lower volumes.

## Fleet Fueling



[^0]The fleet fueling segment was added to the Company's business on July 22, 2022, upon the closing of the Quarles acquisition and was rapidly integrated during the second half of 2022. The Company recognized strong cash flow from this segment following the closing of the Quarles acquisition due to fuel price volatility in the second half of 2022. Fuel profitability (excluding intercompany charges by GPMP) was approximately $\$ 16.9$ million for the quarter, and approximately $\$ 27.8$ million for the full year. ${ }^{2}$

## Store Operating Expenses

For the fourth quarter of 2022, convenience store operating expenses increased $\$ 13.6$ million, or $8.7 \%$, due to incremental expenses related to the Pride acquisition and an increase in expenses at same stores, including $\$ 7.0$ million of higher personnel costs, or $11.5 \%$, and $\$ 0.7$ million of higher credit card fees, or $3.5 \%$, due to higher retail prices. For the year ended December 31, 2022, store operating expenses increased $\$ 75.9$ million, or $12.8 \%$, as compared to the year ended December 31, 2021, due to approximately $\$ 36$ million of incremental expenses related to the Pride acquisition and the acquisitions completed in 2021 and an increase in expenses at same stores, including $\$ 32.0$ million of higher personnel costs, or $14.2 \%$, and $\$ 10.4$ million of higher credit card fees, or $14.5 \%$, due to higher retail prices. The increase in store operating expenses was partially offset by underperforming retail stores that were closed or converted to independent dealers.

## Long-Term Growth Strategy Updates

## Acquisitions

ARKO continued to execute its long-term growth strategy with four accretive acquisitions announced in 2022, marking 22 total acquisitions completed since 2013 and two more pending.

## Quarles Acquisition

The Quarles acquisition closed on July 22, 2022, adding 121 proprietary Quarles-branded cardlock sites and 63 third-party cardlock sites for fleet fueling operations, and 46 independent dealer locations, including certain lessee-dealer sites. For the period from the acquisition closing date through December 31, 2022, the Company recognized $\$ 317.2$ million in revenue and $\$ 20$ million of Adjusted EBITDA related to the Quarles acquisition.

## Pride Acquisition

The Pride acquisition closed on December 6, 2022, adding 31 convenience stores in Massachusetts and Connecticut, and one new-to-industry (NTI) store that broke ground in July 2022. The Company is integrating this acquisition and looks forward to adding value to these stores with a larger assortment and new promotions. For the period from the acquisition closing date through December 31, 2022, the Company recognized $\$ 25.7$ million in revenue and $\$ 1.8$ million of Adjusted EBITDA related to the Pride acquisition.

The Pride acquisition increased the Company's total EV charging network, with 18 chargers installed across five stores in Massachusetts, for a total of 21 chargers across three states currently in the Company's network, with multiple installation projects in the pipeline.
${ }^{2}$ Full year results for the fleet fueling segment reflect a commencement of operations of such segment on July 22, 2022.

## Pending Transit Energy Group Acquisition

On September 9, 2022, the Company entered into a purchase agreement to acquire from TEG company-operated convenience stores and gas stations (of which there are anticipated to be approximately 135 at closing), fuel supply rights to independent dealer locations (of which there are anticipated to be approximately 190 at closing), as well as other assets, all in the Southeastern United States. The Company currently anticipates closing this acquisition in the first quarter of 2023.

## Pending WTG Fuels Holdings LLC Acquisition

On December 6, 2022, the Company entered into an asset purchase agreement to acquire from WTG certain assets, including 24 Uncle's Convenience Stores located across western Texas, and 57 proprietary GASCARD-branded fleet fueling cardlock sites and 52 private cardlock sites located in western Texas and southeastern New Mexico. The Company currently anticipates closing this acquisition in the second quarter of 2023.

## Other Strategic Initiatives

In 2022, the Company fully remodeled six stores, and commenced the planning and engineering phase of an NTI store in Atlanta, Texas, with expected construction completion in 2024.

The Company continued to make progress on numerous in-store sales growth and margin enhancing initiatives, including preparing its store network for activation of the enhanced, customer relationship-focused fas REWARDS ${ }^{\circledR}$ loyalty mobile app, with high value features for the benefit of its approximately 1.3 million currently enrolled members and new loyalty customers.

For the year, the Company successfully installed 548 bean-to-cup coffee machines. As this initiative matures and marketing gains traction, stores with bean-to-cup machines have increased coffee unit sales by an average of $7.2 \%$ since installation, and loyalty members taking advantage of the $\$ 0.99$ coffee program enjoyed over 741,000 more cups compared to 2021.

The Company now has 18 Sbarro, the Original New York Pizza, locations and is currently working on additional new food offerings. The Company continues to make progress identifying food offerings with a value proposition that resonates with its customers and increases margins, trips and average basket size.

## Liquidity and Capital Expenditures

As of December 31, 2022, the Company's total liquidity was approximately $\$ 675$ million, consisting of cash and cash equivalents of approximately $\$ 299$ million and approximately $\$ 376$ million available under lines of credit. Outstanding debt was $\$ 752$ million, resulting in net debt, excluding financing leases, of approximately $\$ 453$ million. Capital expenditures were approximately $\$ 98.6$ million for the year ended December 31, 2022, including the purchase of certain fee properties, bean-to-cup coffee equipment, upgrades to fuel dispensers and other investments in its stores, compared to net capital expenditures of $\$ 73$ million $^{3}$ for the prior year.
${ }^{3}$ Representing capital expenditures of $\$ 226.2$ million, net of $\$ 152.9$ million of proceeds paid by Oak Street for two transactions accounted for as deemed sale-leasebacks.

## Quarterly Dividend and Share Repurchase Program

The Company's ability to return cash to its stockholders through its cash dividend program and share repurchase program is consistent with its capital allocation framework and reflects the Company's confidence in the strength of its cash generation ability and strong financial position.

The Company's Board of Directors declared a quarterly dividend of $\$ 0.03$ per share of common stock, to be paid on March 21, 2023, to stockholders of record as of March 9, 2023.

In February 2022, the Company's Board of Directors authorized a share repurchase program for up to an aggregate of $\$ 50$ million of outstanding shares of common stock. In the year ended December 31, 2022, the Company repurchased approximately 4.5 million shares of common stock under the repurchase program for approximately $\$ 39.0$ million, or an average share price of $\$ 8.60$.

## Oak Street Purchases

In April 2022, the Company secured a $\$ 1.15$ billion real property commitment from Oak Street, a division of Blue Owl Capital ("Oak Street"). This was an extension and increase in funds of an agreement originally signed in May 2021. In the fourth quarter of 2022, Oak Street paid approximately $\$ 201.7$ million to acquire the entity holding certain real estate assets related to the Pride acquisition.

The Company entered into a master lease agreement with Oak Street to lease the properties for a term of 20 years, with six five-year renewal options. There is approximately $\$ 948.3$ million remaining in the $\$ 1.15$ billion real property commitment from Oak Street. Oak Street is expected to pay approximately $\$ 375$ million of the consideration for the pending TEG and WTG acquisitions anticipated to close in the first half of 2023.

## Environmental Sustainability, Social Responsibility, and Corporate Governance (ESG)

On December 27, 2022, ARKO published its inaugural ESG report, built upon its ESG policy and reporting a baseline governance framework, environmental initiatives and social responsibility initiatives. The report can be accessed using this link: https://www.arkocorp.com/companyinformation/responsibility.

## Company-Operated Retail Store Count and Segment Update

The following tables present certain information regarding changes in the retail, wholesale and fleet fueling segments for the periods presented:

|  | For the Three Months Ended December 31, |  | For the Year Ended December 31, |  |
| :---: | :---: | :---: | :---: | :---: |
| Retail Segment | 2022 | 2021 | 2022 | 2021 |
| Number of sites at beginning of period | 1,383 | 1,379 | 1,406 | 1,330 |
| Acquired sites | 32 | 36 | 32 | 97 |
| Newly opened or reopened sites | - | - | - | 1 |
| Company-controlled sites converted to consignment or fuel supply locations, net | (8) | (6) | (17) | (9) |
| Closed, relocated or divested sites | (3) | (3) | (17) | (13) |
| Number of sites at end of period | 1,404 | 1,406 | 1,404 | 1,406 |


|  | For the Three Months Ended December 31, |  | For the Year <br> Ended December 31, |  |
| :---: | :---: | :---: | :---: | :---: |
| Wholesale Segment ${ }^{1}$ | 2022 | 2021 | 2022 | 2021 |
| Number of sites at beginning of period | 1,670 | 1,633 | 1,628 | 1,597 |
| Acquired sites | - | - | 46 | - |
| Newly opened or reopened sites ${ }^{2}$ | 14 | 15 | 74 | 76 |
| Consignment or fuel supply locations converted from Company-controlled sites, net | 8 | 6 | 17 | 9 |
| Closed, relocated or divested sites | (18) | (26) | (91) | (54) |
| Number of sites at end of period | 1,674 | 1,628 | 1,674 | 1,628 |

${ }^{1}$ Excludes bulk and spot purchasers.
${ }^{2}$ Includes all signed fuel supply agreements irrespective of fuel distribution commencement date.

|  | For the Three Months Ended December 31, | For the Year <br> Ended December 31, |
| :---: | :---: | :---: |
| Fleet Fueling Segment | 2022 | 2022 |
| Number of sites at beginning of period | 183 | - |
| Acquired sites | - | 184 |
| Closed, relocated or divested sites | - | (1) |
| Number of sites at end of period | 183 | 183 |

## Conference Call and Webcast Details

The Company will host a conference call to discuss these results at 10:00 a.m. Eastern Time on February 28, 2023. Investors and analysts interested in participating in the live call can dial 877-605-1792 or 201-689-8728.

A simultaneous, live webcast will also be available on the Investor Relations section of the Company's website at https://www.arkocorp.com/news-events/ir-calendar. The webcast will be archived for 30 days.

## About ARKO Corp.

ARKO Corp. (Nasdaq: ARKO) is a Fortune 500 company that owns $100 \%$ of GPM Investments, LLC and is one of the largest operators of convenience stores and wholesalers of fuel in the United States. Based in Richmond, VA, our highly recognizable family of community brands offers delicious, prepared foods, beer, snacks, candy, hot and cold beverages, and multiple popular quick serve restaurant brands. Our high value fas REWARDS® ${ }^{\text {loyalty }}$ program offers exclusive savings on merchandise and gas. We operate in four reportable segments: retail, which includes convenience stores selling merchandise and fuel products to retail customers; wholesale, which supplies fuel to independent dealers and consignment agents; GPM Petroleum, which sells and supplies fuel to our retail and wholesale sites and charges a fixed fee, primarily to our fleet fueling sites; and fleet fueling, which includes the operation of proprietary and third-party cardlock locations, and issuance of proprietary fuel cards that provide
customers access to a nationwide network of fueling sites. To learn more about GPM stores, visit: www.gpminvestments.com. To learn more about ARKO, visit: www.arkocorp.com.

## Forward-Looking Statements

This document includes certain "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. These forward-looking statements may address, among other things, the Company's expected financial and operational results and the related assumptions underlying its expected results. These forward-looking statements are distinguished by use of words such as "anticipate," "aim," "believe," "continue," "could," "estimate," "expect," "intends," "may," "might," "plan," "possible," "potential," "predict," "project," "should," "will," "would" and the negative of these terms, and similar references to future periods. These statements are based on management's current expectations and are subject to uncertainty and changes in circumstances. Actual results may differ materially from these expectations due to, among other things, changes in economic, business and market conditions; the Company's ability to maintain the listing of its common stock and warrants on the Nasdaq Stock Market; changes in its strategy, future operations, financial position, estimated revenues and losses, projected costs, prospects and plans; expansion plans and opportunities; changes in the markets in which it competes; changes in applicable laws or regulations, including those relating to environmental matters; market conditions and global and economic factors beyond its control, including the potential resurgence of the coronavirus (COVID-19) pandemic; and the outcome of any known or unknown litigation and regulatory proceedings. Detailed information about these factors and additional important factors can be found in the documents that the Company files with the Securities and Exchange Commission, such as Form 10-K, Form 10-Q and Form 8-K. Forward-looking statements speak only as of the date the statements were made. The Company does not undertake an obligation to update forward-looking information, except to the extent required by applicable law.

## Use of Non-GAAP Measures

The Company discloses certain measures on a "same store basis," which is a non-GAAP measure. Information disclosed on a "same store basis" excludes the results of any store that is not a "same store" for the applicable period. A store is considered a same store beginning in the first quarter in which the store had a full quarter of activity in the prior year. The Company believes that this information provides greater comparability regarding its ongoing operating performance. Neither this measure nor those described below should be considered an alternative to measurements presented in accordance with generally accepted accounting principles in the United States ("GAAP").

The Company defines EBITDA as net income before net interest expense, income taxes, depreciation and amortization. Adjusted EBITDA further adjusts EBITDA by excluding the gain or loss on disposal of assets, impairment charges, acquisition costs, other non-cash items, and other unusual or non-recurring charges. Each of EBITDA and Adjusted EBITDA is a non-GAAP financial measure.

The Company defines free cash flow as net cash provided by operating activities less the purchase of property and equipment. The Company uses EBITDA, Adjusted EBITDA, and free cash flow for operational and financial decision-making and believe these measures are useful in evaluating its performance because they eliminate certain items that it does not consider indicators of its operating performance. EBITDA, Adjusted EBITDA, and free cash flow are also used by many of its investors, securities analysts, and other interested parties in evaluating its operational and financial performance
across reporting periods. The Company believes that the presentation of EBITDA, Adjusted EBITDA, and free cash flow provides useful information to investors by allowing an understanding of key measures that it uses internally for operational decision-making, budgeting, evaluating acquisition targets, and assessing its operating performance.

EBITDA, Adjusted EBITDA, and free cash flow are not recognized terms under GAAP and should not be considered as a substitute for net income or any other financial measure presented in accordance with GAAP. These measures have limitations as analytical tools and should not be considered in isolation or as substitutes for analysis of its results as reported under GAAP. The Company strongly encourages investors to review its financial statements and publicly filed reports in their entirety and not to rely on any single financial measure.

Because non-GAAP financial measures are not standardized, same store measures, EBITDA, Adjusted EBITDA, and free cash flow, as defined by the Company, may not be comparable to similarly titled measures reported by other companies. It therefore may not be possible to compare the Company's use of these non-GAAP financial measures with those used by other companies.

## Media Contact

Andrew Petro
Matter on behalf of ARKO
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apetro@matternow.com

Investor Contact
Ross Parman
ARKO Corp.
investors@gpminvestments.com

|  | For the Three Months Ended December31, |  |  |  |  | For the Year Ended December 31, |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2022 |  | 2021 |  | 2022 |  | 2021 |  |
|  | (in thousands) |  |  |  |  |  |  |  |
| Revenues: |  |  |  |  |  |  |  |  |
| Fuel revenue | \$ | 1,752,136 | \$ | 1,570,264 | \$ | 7,401,090 | \$ | 5,714,333 |
| Merchandise revenue |  | 403,084 |  | 396,106 |  | 1,647,642 |  | 1,616,404 |
| Other revenues, net |  | 24,858 |  | 21,835 |  | 94,067 |  | 86,661 |
| Total revenues |  | 2,180,078 |  | 1,988,205 |  | 9,142,799 |  | 7,417,398 |
| Operating expenses: |  |  |  |  |  |  |  |  |
| Fuel costs |  | 1,606,546 |  | 1,456,336 |  | 6,856,651 |  | 5,275,907 |
| Merchandise costs |  | 280,313 |  | 277,255 |  | 1,146,423 |  | 1,143,494 |
| Store operating expenses |  | 186,977 |  | 166,480 |  | 721,174 |  | 630,518 |
| General and administrative expenses |  | 39,274 |  | 33,397 |  | 139,969 |  | 124,667 |
| Depreciation and amortization |  | 26,702 |  | 25,648 |  | 101,752 |  | 97,194 |
| Total operating expenses |  | 2,139,812 |  | 1,959,116 |  | 8,965,969 |  | 7,271,780 |
| Other expenses, net |  | 6,547 |  | 725 |  | 9,816 |  | 3,536 |
| Operating income |  | 33,719 |  | 28,364 |  | 167,014 |  | 142,082 |
| Interest and other financial income |  | 2,721 |  | 7,876 |  | 3,178 |  | 3,005 |
| Interest and other financial expenses |  | $(19,016)$ |  | (24,041) |  | (62,583) |  | $(74,212)$ |
| Income before income taxes |  | 17,424 |  | 12,199 |  | 107,609 |  | 70,875 |
| Income tax (expense) benefit |  | $(4,497)$ |  | 651 |  | $(35,557)$ |  | $(11,634)$ |
| (Loss) income from equity investment |  | (67) |  | 81 |  | (74) |  | 186 |
| Net income | \$ | 12,860 | \$ | 12,931 | \$ | 71,978 | \$ | 59,427 |
| Less: Net income attributable to non-controlling interests |  | 49 |  | 50 |  | 231 |  | 229 |
| Net income attributable to ARKO Corp. | \$ | 12,811 | \$ | 12,881 | \$ | 71,747 | \$ | 59,198 |
| Series A redeemable preferred stock dividends |  | (1,449) |  | (1,450) |  | (5,750) |  | $(5,735)$ |
| Net income attributable to common shareholders | \$ | 11,362 | \$ | 11,431 | \$ | 65,997 | \$ | 53,463 |
| Net income per share attributable to common shareholders - basic | \$ | 0.09 | \$ | 0.09 | \$ | 0.54 | \$ | 0.43 |
| Net income per share attributable to common shareholders - diluted | \$ | 0.09 | \$ | 0.09 | \$ | 0.53 | \$ | 0.42 |
| Weighted average shares outstanding: |  |  |  |  |  |  |  |  |
| Basic |  | 120,074 |  | 124,428 |  | 121,476 |  | 124,412 |
| Diluted |  | 121,508 |  | 124,953 |  | 123,224 |  | 125,437 |


|  | (in thousands) |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Assets |  |  |  |  |
| Current assets: |  |  |  |  |
| Cash and cash equivalents | \$ | 298,529 | \$ | 252,141 |
| Restricted cash |  | 18,240 |  | 20,402 |
| Short-term investments |  | 2,400 |  | 58,807 |
| Trade receivables, net |  | 118,140 |  | 62,342 |
| Inventory |  | 221,951 |  | 197,836 |
| Other current assets |  | 87,873 |  | 92,095 |
| Total current assets |  | 747,133 |  | 683,623 |
| Non-current assets: |  |  |  |  |
| Property and equipment, net |  | 645,809 |  | 548,969 |
| Right-of-use assets under operating leases |  | 1,203,188 |  | 1,064,982 |
| Right-of-use assets under financing leases, net |  | 182,113 |  | 192,378 |
| Goodwill |  | 217,297 |  | 197,648 |
| Intangible assets, net |  | 197,123 |  | 185,993 |
| Equity investment |  | 2,924 |  | 2,998 |
| Deferred tax asset |  | 22,728 |  | 41,047 |
| Other non-current assets |  | 36,855 |  | 24,637 |
| Total assets | \$ | 3,255,170 | \$ | 2,942,275 |
| Liabilities |  |  |  |  |
| Current liabilities: |  |  |  |  |
| Long-term debt, current portion | \$ | 11,944 | \$ | 40,384 |
| Accounts payable |  | 217,370 |  | 172,918 |
| Other current liabilities |  | 154,097 |  | 137,488 |
| Operating leases, current portion |  | 57,563 |  | 51,261 |
| Financing leases, current portion |  | 5,457 |  | 6,383 |
| Total current liabilities |  | 446,431 |  | 408,434 |
| Non-current liabilities: |  |  |  |  |
| Long-term debt, net |  | 740,043 |  | 676,625 |
| Asset retirement obligation |  | 64,909 |  | 58,021 |
| Operating leases |  | 1,218,045 |  | 1,076,905 |
| Financing leases |  | 225,907 |  | 229,215 |
| Deferred tax liability |  | - |  | 2,546 |
| Other non-current liabilities |  | 178,945 |  | 136,853 |
| Total liabilities |  | 2,874,280 |  | 2,588,599 |
| Series A redeemable preferred stock |  | 100,000 |  | 100,000 |
| Shareholders' equity: |  |  |  |  |
| Common stock |  | 12 |  | 12 |
| Treasury stock |  | (40,042 ) |  | - |
| Additional paid-in capital |  | 229,995 |  | 217,675 |
| Accumulated other comprehensive income |  | 9,119 |  | 9,119 |
| Retained earnings |  | 81,750 |  | 26,646 |
| Total shareholders' equity |  | 280,834 |  | 253,452 |
| Non-controlling interest |  | 56 |  | 224 |
| Total equity |  | 280,890 |  | 253,676 |
| Total liabilities, redeemable preferred stock and equity | \$ | 3,255,170 | \$ | 2,942,275 |

## Consolidated statements of cash flows

|  | Consolidated statements of cash flows |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | For the Three Months Ended December 31, |  |  |  |  | For the Year <br> Ended December 31, |  |  |
|  | 2022 |  | 2021 |  |  | 2022 | 2021 |  |
|  |  |  |  | (in thou |  |  |  |  |
| Cash flows from operating activities: |  |  |  |  |  |  |  |  |
| Net income | \$ | 12,860 | \$ | 12,931 | \$ | 71,978 | \$ | 59,427 |
| Adjustments to reconcile net income to net cash provided by operating activities: |  |  |  |  |  |  |  |  |
| Depreciation and amortization |  | 26,702 |  | 25,648 |  | 101,752 |  | 97,194 |
| Deferred income taxes |  | 1,572 |  | 938 |  | 22,300 |  | 4,848 |
| Loss (gain) on disposal of assets and impairment charges |  | 2,342 |  | (514) |  | 5,731 |  | 1,384 |
| Foreign currency (gain) loss |  | (14) |  | (144) |  | 227 |  | (1,320) |
| Amortization of deferred financing costs, debt discount and premium |  | 620 |  | 7,881 |  | 2,514 |  | 9,304 |
| Amortization of deferred income |  | (2,455 ) |  | $(3,225)$ |  | (9,724) |  | (10,327) |
| Accretion of asset retirement obligation |  | 574 |  | 439 |  | 1,833 |  | 1,705 |
| Non-cash rent |  | 2,189 |  | 1,586 |  | 7,903 |  | 6,359 |
| Charges to allowance for credit losses |  | 186 |  | 151 |  | 659 |  | 601 |
| Loss (income) from equity investment |  | 67 |  | (81) |  | 74 |  | (186) |
| Share-based compensation |  | 3,134 |  | 1,677 |  | 12,161 |  | 5,804 |
| Fair value adjustment of financial assets and liabilities |  | 452 |  | $(5,416)$ |  | $(3,396)$ |  | 3,821 |
| Other operating activities, net |  | (80) |  | (50) |  | 775 |  | 677 |
| Changes in assets and liabilities: |  |  |  |  |  |  |  |  |
| Decrease (increase) in trade receivables |  | 9,638 |  | 3,689 |  | $(50,229)$ |  | $(16,003)$ |
| Decrease (increase) in inventory |  | 7,720 |  | $(4,083)$ |  | $(6,850)$ |  | $(21,816)$ |
| Decrease (increase) in other assets |  | 8,843 |  | 4,627 |  | 1,476 |  | (5,421) |
| (Decrease) increase in accounts payable |  | $(5,848)$ |  | $(8,348)$ |  | 31,645 |  | 16,813 |
| (Decrease) increase in other current liabilities |  | (747) |  | 4,374 |  | 6,884 |  | 7,867 |
| Decrease in asset retirement obligation |  | (1) |  | (2) |  | (95) |  | (130) |
| Increase (decrease) in non-current liabilities |  | 1,739 |  | $(2,434)$ |  | 11,638 |  | (1,410) |
| Net cash provided by operating activities |  | 69,493 |  | 39,644 |  | 209,256 |  | 159,191 |
| Cash flows from investing activities: |  |  |  |  |  |  |  |  |
| Purchase of property and equipment |  | $(25,693)$ |  | (178,082 ) |  | $(98,595$ ) |  | $(226,205)$ |
| Purchase of intangible assets |  | - |  | (24) |  | (176) |  | (246) |
| Proceeds from sale of property and equipment |  | 147,521 |  | 248,169 |  | 287,901 |  | 284,854 |
| Business acquisitions, net of cash |  | $(228,523$ ) |  | $(109,543$ ) |  | $(419,726)$ |  | (203,070 ) |
| Prepayment for WTG acquisition |  | (4,000 ) |  | - |  | (4,000 ) |  | - |
| (Increase) decrease in investments |  | - |  | $(27,110)$ |  | 58,934 |  | $(27,110)$ |
| Loans to equity investment, net |  | - |  | - |  | 174 |  | - |
| Net cash used in investing activities |  | (110,695 ) |  | $(66,590)$ |  | $(175,488)$ |  | (171,777) |
| Cash flows from financing activities: |  |  |  |  |  |  |  |  |
| Receipt of long-term debt, net |  | 19,446 |  | 442,723 |  | 70,896 |  | 484,089 |
| Repayment of debt |  | $(3,576)$ |  | (426,543 ) |  | $(45,948)$ |  | $(531,834)$ |
| Principal payments on financing leases |  | (1,529) |  | $(2,044)$ |  | (6,543) |  | (8,094) |
| Proceeds from sale-leaseback |  | 54,988 |  | 619 |  | 54,988 |  | 44,188 |
| Payment of Additional Consideration |  | $(3,828)$ |  | $(3,828)$ |  | $(5,913)$ |  | $(3,828)$ |
| Payment of merger transaction issuance costs |  | - |  | (9) |  | - |  | $(4,773)$ |
| Common stock repurchased |  | - |  | - |  | $(40,042)$ |  | - |
| Dividends paid on common stock |  | (3,602 ) |  | - |  | $(10,893)$ |  | - |
| Dividends paid on redeemable preferred stock |  | (1,449) |  | $(1,450)$ |  | $(5,750)$ |  | $(5,892)$ |
| Distributions to non-controlling interests |  | (60) |  | (60) |  | (240) |  | (240) |
| Net cash provided by (used in) financing activities |  | 60,390 |  | 9,408 |  | 10,555 |  | $(26,384)$ |


| Net increase (decrease) in cash and cash equivalents and restricted cash |  | 19,188 |  | (17,538) |  | 44,323 |  | (38,970) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Effect of exchange rate on cash and cash equivalents and restricted cash |  | 12 |  | (24) |  | (97) |  | $(1,464)$ |
| Cash and cash equivalents and restricted cash, beginning of period |  | 297,569 |  | 290,105 |  | 272,543 |  | 312,977 |
| Cash and cash equivalents and restricted cash, end of period | \$ | 316,769 | \$ | 272,543 | \$ | 316,769 | \$ | 272,543 |

Reconciliation of EBITDA and Adjusted EBITDA

|  | Reconciliation of EBITDA and Adjusted EBITDA |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | For the Three Months Ended December 31, |  |  |  | For the Year Ended December 31, |  |  |  |
|  | 2022 |  | 2021 |  | 2022 |  | 2021 |  |
|  | (in thousands) |  |  |  |  |  |  |  |
| Net income | \$ | 12,860 | \$ | 12,931 | \$ | 71,978 | \$ | 59,427 |
| Interest and other financing expenses, net |  | 16,295 |  | 16,165 |  | 59,405 |  | 71,207 |
| Income tax expense (benefit) |  | 4,497 |  | (651) |  | 35,557 |  | 11,634 |
| Depreciation and amortization |  | 26,702 |  | 25,648 |  | 101,752 |  | 97,194 |
| EBITDA |  | 60,354 |  | 54,093 |  | 268,692 |  | 239,462 |
| Non-cash rent expense (a) |  | 2,189 |  | 1,586 |  | 7,903 |  | 6,359 |
| Acquisition costs (b) |  | 4,985 |  | 1,585 |  | 8,162 |  | 5,366 |
| Loss (gain) on disposal of assets and impairment charges (c) |  | 2,342 |  | (514) |  | 5,731 |  | 1,384 |
| Share-based compensation expense (d) |  | 3,134 |  | 1,677 |  | 12,161 |  | 5,804 |
| Loss (income) from equity investment (e) |  | 67 |  | (81) |  | 74 |  | (186) |
| Adjustment to contingent consideration (f) |  | (128) |  | - |  | $(2,204)$ |  | (1,740) |
| Internal entity realignment and streamlining (g) |  | 67 |  | - |  | 475 |  | - |
| Other (h) |  | (577) |  | 26 |  | 60 |  | 126 |
| Adjusted EBITDA | \$ | 72,433 | \$ | 58,372 | \$ | 301,054 | \$ | 256,575 |

(a) Eliminates the non-cash portion of rent, which reflects the extent to which our GAAP rent expense recognized exceeds (or is less than) our cash rent payments. The GAAP rent expense adjustment can vary depending on the terms of our lease portfolio, which has been impacted by our recent acquisitions. For newer leases, our rent expense recognized typically exceeds our cash rent payments, while for more mature leases, rent expense recognized is typically less than our cash rent payments.
(b) Eliminates costs incurred that are directly attributable to historical business acquisitions and salaries of employees whose primary job function is to execute our acquisition strategy and facilitate integration of acquired operations.
(c) Eliminates the non-cash loss (gain) from the sale of property and equipment, the loss (gain) recognized upon the sale of related leased assets, and impairment charges on property and equipment and right-of-use assets related to closed and non-performing sites.
(d) Eliminates non-cash share-based compensation expense related to the equity incentive program in place to incentivize, retain, and motivate our employees, certain nonemployees and members of our Board.
(e) Eliminates our share of loss (income) attributable to our unconsolidated equity investment.
(f) Eliminates fair value adjustments to the contingent consideration owed to the seller for the 2020 Empire Acquisition and owed by the seller in the 2019 acquisition of 64 sites from a third party.
(g) Eliminates non-recurring charges related to our internal entity realignment and streamlining.
(h) Eliminates other unusual or non-recurring items that we do not consider to be meaningful in assessing operating performance.

Reconciliation of Free Cash Flow

|  | For the Three Months Ended December 31, |  |  |  | For the Year <br> Ended December 31, |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2022 |  | 2021 |  | 2022 | 2021 |
|  |  |  |  | (in thousa |  |  |
| Net cash provided by operating activities | \$ | 69,493 | \$ | 39,644 | 209,256 | 159,191 |
| Purchase of property and equipment |  | (25,693 ) |  | (25,212 ) (a) | (98,595 ) | (73,335 ) (a) |
| Free cash flow | \$ | 43,800 | \$ | 14,432 | 110,661 | 85,856 |

(a) Representing capital expenditures of $\$ 226.2$ million for 2021 and $\$ 178.1$ million for the fourth quarter of 2021, net of $\$ 152.9$ million of proceeds paid by Oak Street for two transactions accounted for as deemed sale-leasebacks.


[^0]:    ${ }^{1}$ Calculated as fuel revenue less fuel costs divided by fuel gallons sold; excludes the estimated fixed fee charged by GPMP to sites in the fleet fueling segment.

